STATE OF DELAWARE APPLICATION FOR RESERVATION OF LIMITED LIABILITY COMPANY NAME PURSUANT TO TITLE 6, SECTION 18-103 OF THE DELAWARE CODE

LIMITED LIABILITY COMPANY

LLC name reservation

TO THE SECRETARY OF STATE OF THE STATE OF DELAWARE:

1. please	NAME AND ADDRESS OF APPLICATION III I I I I I I I I I I I I I I I I	ANT: (if reserving for a company or firr rving for such as the attention person)
2.	DELAWARE CODE, THE UNDERS	OF TITLE 6, SECTION 18-103 OF TH IGND HEREBY APPLIES \$75.00 FOR NG LIMITED LIABILITY COMPANY 'S:
	E	By:Signature of Applicant
	N	Name: Print or Type

mgr Agnieszka Regiec

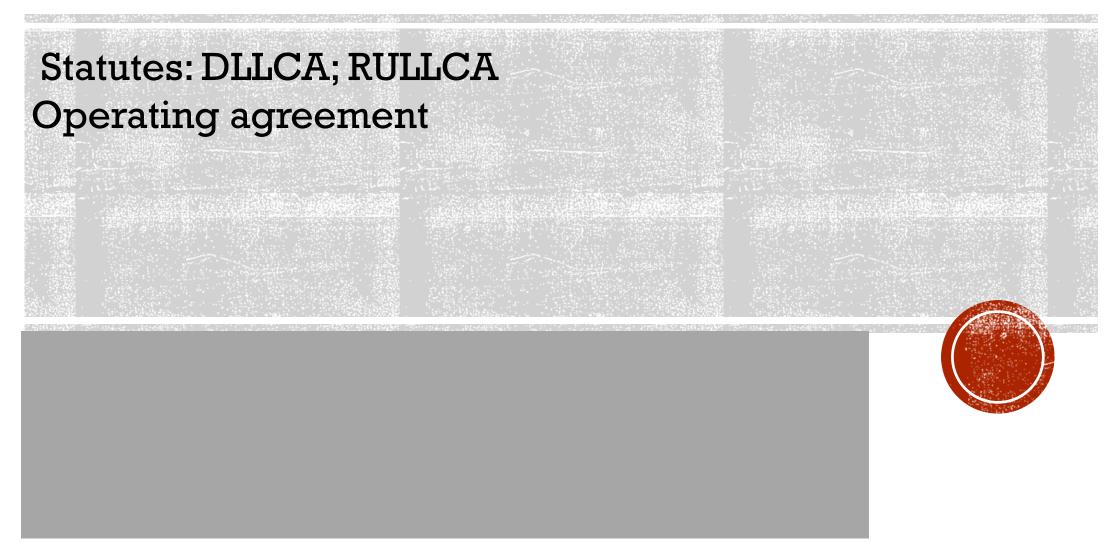
STATE of DELAWARE LIMITED LIABILITY COMPANY CERTIFICATE of FORMATION



Certificate of formation

First: The name of the limited liability company is		
Second: The addre	ss of its registered office in the State of Delaware is	
	in the City of	
Zip code	. The name of its Registered agent at such address is	
T1: 1 (II d'	1 1 104	
	aragraph only if the company is to have a specific effective date of atest date on which the limited liability company is to dissolve is")	
Fourth: (Insert any	other matters the members determine to include herein.)	
In Witness Where	of, the undersigned have executed this Certificate of Formation this	
	y of	
	By:	
	Authorized Person (s)	

mgr Agnieszka Regiec



Management:

- Member-managed (like a partnership) or
- manager-managed (similar to a corporation)



LL shield - part 1:

- a) The debts, obligations, or other liabilities of a limited liability company, whether arising in contract, tort, or otherwise:
- (1) are solely the debts, obligations, or other liabilities of the company; and
- (2) do not become the debts, obligations, or other liabilities of a member or manager solely by reason of the member acting as a member or manager acting as a manager.

LL shield – part 2:

b) The mere failure of a limited liability company to observe any particular formalities relating to the exercise of its powers or management of its activities is not a ground for imposing liability on the members or managers for the debts, obligations, or other liabilities of the company.

Piercing the corporate veil

- Concept originated in corporate law
- Adjusted for the purposes of the LLC
- When? A court may pierce the corporate veil:
 - · If there is fraud or
 - If the corporation is in fact a mere instrumentality or alter ego of its owner.

Piercing the corporate veil – alter ego docrtine

- No need for actual fraud
- A plaintiff must show co-mingling of operations
 AND element of unjustice/unfairness

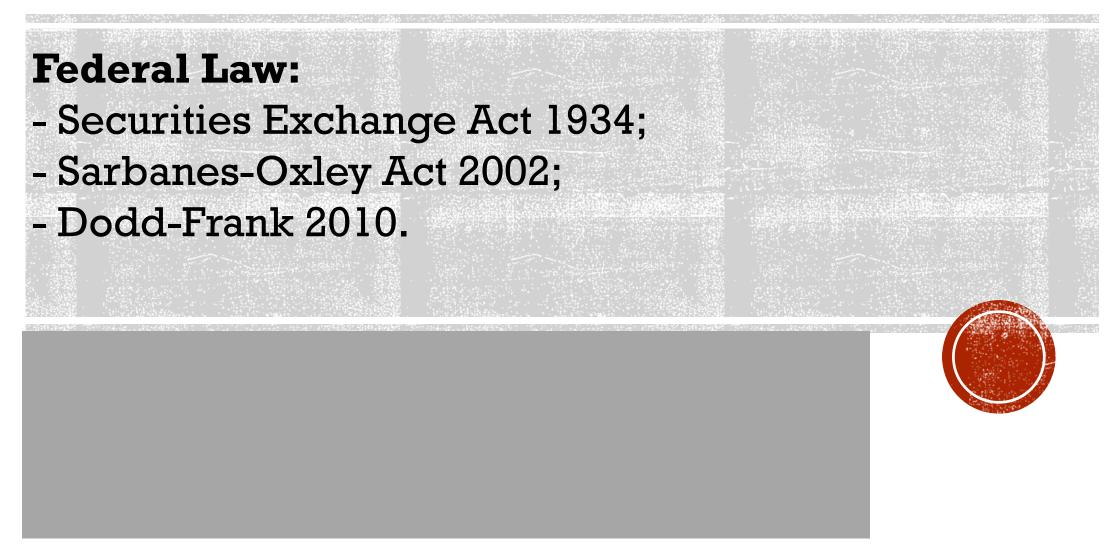


Co-mingling

- Adequate capital
- Solvency
- Dividends
- Records
- Proper functioning of managers
- Formalities
- Facade for the owner



CORPORATION



CORPORATION

"S" Corporation:

- domestic Corporation or LLC which chose to be taxed as Corp;
- l class of stock;
- maximum of 100 individual s-s;
- s-s US citizens or residents.



CORPORATION — ARTICLES OF INCORPORATION

Mandatory:

- Name full, complete name reference to corporate status INC/corp;
- Registered office + agent;
- Capital structure (classes of stock, share capital, par value);
- Purpose and powers of the Corporation.

Optional:

- Size and composition of BoD;
- voting provisions;
- Membership requirements;
- management provisions;
- indemnification provisions.



CORPORATION — EQUITY RIGHTS

- dividend;
- liquidation rights;
- voting rights;
- conversion rights;
- redemption rights;
- preemptive rights.



CORPORATION — CAPITAL STRUCTURE

- no minimum share capital required; (Delaware still talks about share capital);
- financial statements (public) work better at ensuring creditors rights;
- par value and no-par shares.



CORPORATION — BUSINESS JUDGMENT RULE

- procedural and substantive matters;
- presumption that directors in performing their duties are honest, well-meaning, well-informed, rational;
- presumption that the directors didn't breach the duty of care.